Public Library Compensation & Staffing Survey

Introduction

In May 2021 the Vermont State Legislature created the Working Group on the Status of Libraries in Vermont. The Working Group will submit a report by November 1, 2023 to the House and Senate Committees on Education in late 2023. Your participation in this survey is an important part of the research that will inform this report.

The Working Group is partnering with Constructive Disruption on survey development and deployment. Constructive Disruption will provide the Vermont library community support in survey completion and data analysis.

Your participation in this survey is confidential. Thank you for taking the time to support this effort.

Before you Begin

Because the survey platform will not allow you to save the survey and return to it, you must complete the survey in one session, moving through it in a forward direction and without pausing for more than 10 minutes.

We recommend reviewing the complete set of questions in the Word Document or PDF posted on the Working Group's webpage and gathering information to inform your responses prior to beginning the survey.

https://libraries.vermont.gov/services/initiatives-and-projects/working-group-status-libraries-vermont

Section A: Public Library Overview

All fields in this section are required. We are collecting specific details about your library to help ensure that the diversity of libraries in our state is represented in the data collected. This information will not be shared.

1.	Public Library Name
2.	Full Name of Library Director or Trustee completing the survey

3.	Email address of Library Director or Trustee completing the survey
4.	Alternate email address (if applicable):
5.	Telephone number of Library Director or Trustee completing the survey
6.	County
7.	Is your library incorporated or municipal? (incorporated/municipal)
	If yes, what is the name of your municipality?
8.	Is your library a part of another, larger governing organization? E.g, is your library connected to another school or library administratively through an inter-local agreement? Or, is it one of multiple libraries within a larger organization such as a library federation.
	For this question, we do not consider resource-sharing cooperatives such as GMLC or Catamount Libraries to be larger governing organizations.
	Yes
	No
	If no, skip to next question.
	If yes, what is the name of the larger organization?

Library Open HoursAll fields are required in this section.

1.	Which days each week is your library open to the public?
	SundayMondayTuesdayWednesdayThursdayFridaySaturday
2.	How many total hours each week is your library open to the public?
3.	How many hours each week is your library open to the public on weekdays after 5pm?
4.	How many hours each week is your library open on the weekend?
5.	How many weeks is your library open to the public each year?
6.	Does your library have a "seasonal schedule" or change its open days or hours during the year?
	Yes No
	If no, skip to next question.
	If yes, please describe.

Section B: Staffing Levels and Compensation

In this section of the survey, we ask you to input details about your staff. Please choose the staff classification category that best fits the duties assigned to each staff member, even if not an exact match. Feel free to note any major differences between our description of staff positions and the duties assigned to those positions at your library in the available comments fields.

Each staff member directly employed by your library should be entered into the survey just one time, in whichever staff classification category is the best fit. For example, if the Assistant Director is also the Children's Librarian, they should be listed in the Assistant Director area but the additional comments should reflect that they also serve as the Children's Librarian.

To complete this section, you'll need to have a list of staff positions handy, plus the following details:

- Educational requirements
- o Number of people in the position
- o Average or typical number of hours worked weekly
- Average or typical hourly rate of pay
- o Average or typical number of years staff members have worked in this position

Not all fields are required in this section. Please complete the questions for the positions that align with your staff positions and skip those that do not apply.

1. Library Page or Shelver

A Library Page or Shelver works under supervision to return items to their proper places on the shelves and keep all items in the correct order. Shelvers may also retrieve items from the shelves.

1a. Educational requirements of Library Page or Shelver position:	
no educational requirements	
high school or GED	
college degree	
VT Certificate of Public Librarianship	
VT School Media License	
Master's Degree (any field)	
Master's Degree in Library Science	
1b. Number of Library Page or Shelver positions (use a whole number)	
1c. Total number of hours worked weekly by Library Page or Shelver positions	
1d. Average hourly rate of pay of Library Page or Shelver positions	
1e. Average number of years in position	
1f. Additional Duties:	

Libr	ary Assistant	or Library	y Clerk
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A Library Assistant or Library Clerk works under supervision, performing clerical or support functions which may include checking materials in and out, answering the phone, and answering simple reference questions.

2a. Educational requirements of Library Assistant or Library Clerk position:	
no educational requirements	
high school or GED	
college degree	
VT Certificate of Public Librarianship	
VT School Media License	
Master's Degree (any field)	
Master's Degree in Library Science	
2b. Number of Library Assistant or Library Clerk positions (use a whole number)	
2c. Total number of hours worked weekly by Library Assistant or Library Clerk positions	
Library Clerk positions	
2d. Average hourly rate of pay of Library Assistant or Library Clerk positions	
2e. Average number of years in position	
2f. Additional Duties:	

3. Library Technical Assistant or Library Technician

A Library Technical Assistant or Library Technician may supervise other staff in a limited capacity. The person in this role administers library programs and assists the librarian with all aspects of running a library and the person in this role may answer reference questions. This position is distinct from the Library Assistant/Clerk position in that its duties are more complex and broader in scope.

3a. Educational requirements of Library Technical Assistant or Library Technician position:	l
no educational requirements	
high school or GED	
college degree	
VT Certificate of Public Librarianship	
VT School Media License	
Master's Degree (any field)	
Master's Degree in Library Science	
3b. Number of Technical Assistant or Library Technician positions (use a whole number)	
3c. Total number of hours worked weekly by Technical Assistant or Library Technician positions	
3d. Average hourly rate of pay of Technical Assistant or Library Technician positions	
3e. Average number of years in position	
3f. Additional Duties:	

4. Circulation Supervisor

A Circulation Supervisor is primarily focused on the hiring, training, and scheduling of both staff and volunteers, along with the management of daily operations within the circulation department. The Circulation Supervisor may also be responsible for aspects of collection maintenance and may answer reference questions.

4a. Educational requirements of Circulation Supervisor position:
no educational requirements
high school or GED
college degree
VT Certificate of Public Librarianship
VT School Media License
Master's Degree (any field)
Master's Degree in Library Science
4b. Number of Circulation Supervisor positions (use a whole number)
4c. Total number of hours worked weekly by Circulation Supervisor positions
4d. Average hourly rate of pay of Circulation Supervisor positions
4e. Average number of years in position
4f. Additional Duties:

5. Cataloger

A Cataloger keeps accurate records of all items in the library database by performing original cataloging, copy cataloging, and database management.

5a. Educational requirements of Cataloger position:	
no educational requirements	
high school or GED	
college degree	
VT Certificate of Public Librarianship	
VT School Media License	
Master's Degree (any field)	
Master's Degree in Library Science	
5b. Number of Cataloger positions (use a whole number)	
5c. Total number of hours worked weekly by Cataloger positions	
5d. Average hourly rate of pay of Cataloger positions	
5e. Average number of years in position	
5f. Additional Duties:	

6. Children's or Youth Services Librarian

A Children's or Youth Services Librarian is responsible for all aspects of programming for children and teens, including library outreach to youth-focused schools and organizations. The person in this role supervises the children's and teen areas of the library, and they serve as the lead in providing reference and reader's advisory services for children and teens. This individual is also responsible for selection, development, and maintenance of the children's and teen collections. This position is distinct from *Teen Services Librarian* because it is focused either on services to all children under the age of 18 or on children younger than thirteen.

6a. Educational requirements of Children's or Youth Services Librarian position:	
no educational requirements	
high school or GED	
college degree	
VT Certificate of Public Librarianship	
VT School Media License	
Master's Degree (any field)	
Master's Degree in Library Science	
6b. Number of Children's or Youth Services Librarian positions (use a whole number)	
6c. Total number of hours worked weekly by Children's or Youth Services Librarian positions	
6d. Average hourly rate of pay of Children's or Youth Services Librarian positions	
6e. Average number of years in position	
6f. Additional Duties:	

7. Teen Services Librarian

A Teen Services Librarian is responsible for all aspects of programming for teens, including library outreach to teen-focused schools and organizations. The person in this role supervises the teen areas of the library, and they serve as the lead in providing reference and reader's advisory services for teens. This individual is also responsible for selection, development, and maintenance of the children's and teen collections. This position is distinct from *Children's or Youth Services Librarian* because it is focused specifically on services youth ages 13 and older.

7a. Educational requirements of Teen Services Librarian position:	
no educational requirements	
high school or GED	
college degree	
VT Certificate of Public Librarianship	
VT School Media License	
Master's Degree (any field)	
Master's Degree in Library Science	
7b. Number of Teen Services Librarian positions (use a whole number)	
7c. Total number of hours worked weekly by Teen Services Librarian Librarian positions	
7d. Average hourly rate of pay of Teen Services Librarian positions	
7e. Average number of years in position	
7f. Additional Duties:	

8. Adult Services Librarian

An Adult Services Librarian is responsible for all aspects of programming for adults, including library outreach to community organizations. The person in this role supervises the adult areas of the library, and they serve as the lead in providing reference and reader's advisory services for adults. This individual is also responsible for selection, development, and maintenance of the adult collections.

no educational requirementshigh school or GEDcollege degreeVT Certificate of Public LibrarianshipVT School Media LicenseMaster's Degree (any field)Master's Degree in Library Science 8b. Number of Adult Services Librarian positions (use a whole number) 8c. Total number of hours worked weekly by Adult Services Librarian Librarian positions 8d. Average hourly rate of pay of Adult Services Librarian positions 8e. Average number of years in position 8f. Additional Duties:	8a. Educational requirements of Adult Services Librarian position:
college degreeVT Certificate of Public LibrarianshipVT School Media LicenseMaster's Degree (any field)Master's Degree in Library Science 8b. Number of Adult Services Librarian positions (use a whole number) 8c. Total number of hours worked weekly by Adult Services Librarian Librarian positions 8d. Average hourly rate of pay of Adult Services Librarian positions	no educational requirements
VT Certificate of Public LibrarianshipVT School Media LicenseMaster's Degree (any field)Master's Degree in Library Science 8b. Number of Adult Services Librarian positions (use a whole number) 8c. Total number of hours worked weekly by Adult Services Librarian Librarian positions 8d. Average hourly rate of pay of Adult Services Librarian positions 8e. Average number of years in position	high school or GED
VT School Media LicenseMaster's Degree (any field)Master's Degree in Library Science 8b. Number of Adult Services Librarian positions (use a whole number) 8c. Total number of hours worked weekly by Adult Services Librarian Librarian positions 8d. Average hourly rate of pay of Adult Services Librarian positions 8e. Average number of years in position	college degree
Master's Degree (any field)Master's Degree in Library Science 8b. Number of Adult Services Librarian positions (use a whole number) 8c. Total number of hours worked weekly by Adult Services Librarian Librarian positions 8d. Average hourly rate of pay of Adult Services Librarian positions 8e. Average number of years in position	VT Certificate of Public Librarianship
Master's Degree in Library Science 8b. Number of Adult Services Librarian positions (use a whole number) 8c. Total number of hours worked weekly by Adult Services Librarian Librarian positions 8d. Average hourly rate of pay of Adult Services Librarian positions 8e. Average number of years in position	VT School Media License
8b. Number of Adult Services Librarian positions (use a whole number) 8c. Total number of hours worked weekly by Adult Services Librarian Librarian positions 8d. Average hourly rate of pay of Adult Services Librarian positions 8e. Average number of years in position	Master's Degree (any field)
8c. Total number of hours worked weekly by Adult Services Librarian Librarian positions 8d. Average hourly rate of pay of Adult Services Librarian positions 8e. Average number of years in position	Master's Degree in Library Science
8d. Average hourly rate of pay of Adult Services Librarian positions 8e. Average number of years in position	8b. Number of Adult Services Librarian positions (use a whole number)
8e. Average number of years in position	
	8d. Average hourly rate of pay of Adult Services Librarian positions
8f. Additional Duties:	8e. Average number of years in position
	8f. Additional Duties:

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A Supervising Librarian works under the general direction of the Library Director. The person in this role is responsible for management and workflow of a specific department within the library. This includes training and evaluating staff, assisting with the development of goals and budgets as they pertain to a specific department, along with serving as a member of the management team.

9a. Educational requirements of Supervising Librarian position:	
no educational requirements	
high school or GED	
college degree	
VT Certificate of Public Librarianship	
VT School Media License	
Master's Degree (any field)	
Master's Degree in Library Science	
9b. Number of Supervising Librarian positions (use a whole number)	
9c. Total number of hours worked weekly by Supervising Librarian Librarian positions	
9d. Average hourly rate of pay of Supervising Librarian positions	
9e. Average number of years in position	
9f. Additional Duties:	

10. Bookkeeper or Finance Person

A Bookkeeper or Finance Person typically works under the supervision of the Library Director and is responsible for maintaining financial records. Specific responsibilities include handling purchase orders, accounts payable, bank reconciliations, payroll, preparation of financial reports, and maintenance of financial records. The person in this position may also have secondary duties, such as maintaining office supplies.

10a. Educational requirements of Bookkeeper or Finance Person position:	
no educational requirements	
high school or GED	
college degree	
VT Certificate of Public Librarianship	
VT School Media License	
Master's Degree (any field)	
Master's Degree in Library Science	
10b. Number of Bookkeeper or Finance Person positions (use a whole number)	
10c. Total number of hours worked weekly by Bookkeeper or Finance Person positions	
10d. Average hourly rate of pay of Bookkeeper or Finance Person positions	
10e. Average number of years in position	
10f. Additional Duties:	
10g. Is the Library's Bookkeeper or Finance Person position part of another municipal department?	
Yes	
No	

11. Assistant Library Director

An Assistant Library Director works under the general direction of the Library Director, supervising and managing staff and overall library operations. The individual in this role supports the creation of annual goals and budgets, and they assist in the development of policies and procedures. In the absence of the Library Director, the Assistant Library Director serves as the acting Director.

11a. Educational requirements of Assistant Library Director position:	
no educational requirements	
high school or GED	
college degree	
VT Certificate of Public Librarianship	
VT School Media License	
Master's Degree (any field)	
Master's Degree in Library Science	
11b. Number of Assistant Library Director positions (use a whole number)	
11c. Total number of hours worked weekly by Assistant Library Director positions	
11d. Average hourly rate of pay of Assistant Library Director positions	
11e. Average number of years in position	
11f. Additional Duties:	

12. Library Director

A Library Director is responsible for the administration and operation of the library, including the management of all library activities, the library budget, and the hiring and supervision of library staff. The person in this position advises the Library Board of Trustees in matters of planning, policy, and budget, carries out policies as adopted by the Board, and may work with municipal administration.

12a. Educational requirements of Library Director position:
no educational requirements
high school or GED
college degree
VT Certificate of Public Librarianship
VT School Media License
Master's Degree (any field)
Master's Degree in Library Science
12b. Number of Library Director positions (use a whole number)
12c. Total number of hours worked weekly by Library Director positions
12d. Average hourly rate of pay of Library Director positions
12e. Average number of years in position
12f. Additional Duties:

13. Student Worker or Intern (paid)

A paid Student Worker or Intern performs varied tasks related to providing library service to patrons under the supervision of library staff. This position is distinct from *Shelver* or *Library Assistant* because it is by definition a position held by a student.

13a. Educational requirements of Student Worker or Intern position:	
no educational requirements	
high school or GED	
college degree	
VT Certificate of Public Librarianship	
VT School Media License	
Master's Degree (any field)	
Master's Degree in Library Science	
13b. Number of Student Worker or Intern positions (use a whole number)	
13c. Total number of hours worked weekly by Student Worker or Intern positions	
13d. Average hourly rate of pay of Student Worker or Intern positions	
13e. Average number of years in position	
13f. Additional Duties:	

14. Custodian or Facilities Person

A Custodian or Facilities Person is responsible for the regular maintenance of the building and grounds of a library, including various types of cleaning to keep the inside and outside areas clean, neat, and safe. The person in this role may also perform minor repairs and interface with outside vendors hired for larger repair and maintenance projects. The individual in this position may also assist with configuring spaces for programs.

14a. Educational requirements of Custodian or Facilities Person position:
no educational requirements
high school or GED
college degree
VT Certificate of Public Librarianship
VT School Media License
Master's Degree (any field)
Master's Degree in Library Science
14b. Number of Custodian or Facilities Person positions (use a whole number)
14c. Total number of hours worked weekly by Custodian or Facilities Person positions
14d. Average hourly rate of pay of Custodian or Facilities Person positions
14e. Average number of years in position
14f. Additional Duties:
14g. Is the Library's Custodian or Facilities Person position part of another municipal department?
Yes
No

15. Other paid staff Please use this space to input details about other paid staff that do not fit within any of the previously listed position classifications.
15a. Other staff position titles:
15b. Other staff position description(s):
15c. Educational requirements of Other paid staff position:
no educational requirements
high school or GED
college degree
VT Certificate of Public Librarianship
VT School Media License
Master's Degree (any field)
Master's Degree in Library Science
15d. Number Other paid staff positions (use a whole number)
15e. Total number of hours worked weekly by Other paid staff positions

15f. Average hourly rate of pay of Other paid staff positions

15g. Average number of years in position

15h. Duties performed by other staff (check box)
Shelving
Cataloging
Reference
Children's programming
Teen programming
Adult programming
Outreach and community engagement
IT support to the public
IT support to the library (e.g., ILS or network support)
Legal counsel
Human resources
Marketing
Webmaster
Recycling
Custodial
Facilities
Grant writing
Development
Other
15i. Please provide any information about other paid staff you feel is relevant (e.g. other paid staff are seasonally employed, one other paid staff position is paid for by another organization, etc.)

16. Unpaid Volunteer, Student Worker, or Intern

An unpaid Volunteer, Student Worker, or Intern may support the library by performing a variety of duties such as sorting books for shelf preparation, assisting with delivery and returns, processing customer requests, assisting staff with various programs, or directing visitors to the appropriate library staff. Please do **not** include Library Trustees or Board members in this section.

16a. Educational requirements of Volunteer, Student Worker, or Intern position:	
no educational requirements	
high school or GED	
college degree	
VT Certificate of Public Librarianship	
VT School Media License	
Master's Degree (any field)	
Master's Degree in Library Science	
16b. Number of Volunteer, Student Worker, or Intern positions (use a whole number)	
16c. Total number of hours worked weekly by Volunteer, Student Worker, or Intern positions	
16d. Average number of years in position	
16e. Duties performed by Volunteer, Student Worker, or Intern:	
Shelving	
Cataloging	
Reference	
Children's programming	
Teen programming	
Adult programming	

Outreach and community engagement	
IT support to the public	
IT support to the library (e.g., ILS or network support)	
Legal counsel	
Human resources	
Marketing	
Webmaster	
Recycling	
Custodial	
Facilities	
Grant writing	
Development	
Other	
Sf. Please provide any information about other Unpaid Volunteer, Student Worker or In positions you feel is relevant (e.g. unpaid staff are seasonally employed, one unpay staff position is paid for by another organization, etc.)	

Section C: Benefits

To complete this section, you'll need to have on hand information about all the benefits paid to your employees, including costs and eligibility requirements. This part of the survey will involve:

- Health & dental benefits
- Leave (paid time off)
- Retirement plans
- Paid family leave
- Short- and long-term disability
- Unemployment insurance

1. Employer-paid health benefits

1a. Are any staff eligible for employer-paid health benefits?
Yes
No
If no skip to question 2.
1b. How is eligibility for employer-paid health benefits determined? (Select all that apply) —Full-time staff are eligible for employer-paid health benefits —_Part-time staff are eligible for employer-paid health benefits —_Specific positions are eligible for employer-paid health benefits. Please list positions in text box. —_Other.
Please explain.
1d. How many full-time staff are eligible for employer-paid health benefits?
1e. What is the average percentage of employer-paid health benefits full-time staff receive?
1f. How many part-time staff are eligible for employer-paid health benefits?
1g. What is the average percentage of employer-paid health benefits part-time staff receive?

2. Employer-paid dental benefits

2a. Are any staff eligible for employer-paid dental benefits?
Yes
No
If no skip to question 3.
2b. How is eligibility for employer-paid dental benefits determined? Select all that apply. Full-time staff are eligible for employer-paid dental benefits Part-time staff are eligible for employer-paid dental benefits Specific positions are eligible for employer-paid dental benefits. Please list positions in text box.
Other. Please explain.
2c. How many full-time staff are eligible for employer-paid dental benefits?
2d. What is the average percentage of employer-paid dental benefits full-time staff receive?
2e. How many part-time staff are eligible for employer-paid dental benefits?
2f. What is the average percentage of employer-paid dental benefits of
part-time staff receive?

3. Employer-paid leave benefits

3a. Are any staff eligible for paid leave? Paid leave is all paid time off (PTO) including sick pay, vacation pay, personal days, paid holiday, etc.?
Yes
No
If no skip to question 4.
3b. How is eligibility for paid leave determined? Select all that apply. Full-time staff are eligible for employer-paid leave benefits Part-time staff are eligible for employer-paid leave benefits Specific positions are eligible for employer-paid leave benefits. Please list positions in text box. Other. Please explain.
3c. How many full-time staff are eligible for paid leave (sick pay, vacation pay, paid holiday, etc.)?
3e. What is the average number of annual paid leave hours full-time staff members receive?
3f. How many part-time staff are eligible for paid leave (sick pay, vacation pay, paid holiday, etc.)?
3g. What is the average number of annual paid leave hours part-time staff members receive?

4. Employer-paid retirement benefits 4a. Does your library participate in VMERS, the Vermont Municipal Employee Retirement system. __Yes No If no skip to question 4e. 4b. How many full-time staff participate in VMERS? 4c. How many part-time staff participate in VMERS? 4d. Does your library offer a 401k / 403(b) or comparable pre-tax savings plan for employees? o Yes o No 4e. How is eligibility for this option determined? Select all that apply. _Full-time staff are eligible for employer-paid retirement benefits ___Part-time staff are eligible for employer-paid retirement benefits _Specific positions are eligible for employer-paid retirement. Please list positions in text box. Other. Please explain. 4f. What percentage of retirement benefits for full-time staff are paid by the employer?

4g. What percentage of retirement benefits for part-time staff are paid by the

employer?

5.	Employer-paid family leave Vermont workers have rights to unpaid family and parental leave, depending on a range of eligibility requirements. This question is for libraries where a local policy provides a level of benefit https://doi.org/10.1001/journal.org/https://doi.org/10.1001/journal.org/https://doi.org/https://doi.org/<a h<="" th="">
	5a. Does your Library have its own separate policy on employer-paid family leave?
	Yes
	No
	If no skip to question 6.
	5b. How is eligibility for employer-paid family leave benefits determined? Select all that apply. Full-time staff are eligible for employer-paid family leave benefits Part-time staff are eligible for employer-paid family leave benefits Specific positions are eligible for employer-paid family leave benefits Please list positions in text box.
	Other. Please explain.
	5c. How many full-time staff are eligible for employer-paid family leave benefits?
	5d. What percentage of family leave benefits for full-time staff are paid by the employer?
	5e. How many part-time staff are eligible for employer-paid family leave benefits?

5f. What percentage of family leave benefits for part-time staff are paid by the

employer?

6.	Employer-paid short-term disability 6a. Are any staff eligible for employer-paid short-term disability benefits?	
	Yes	
	No	
	If no skip to question 7.	
	6b. How is eligibility for employer-paid short-term disability benefits determined? Select all that apply. Full-time staff are eligible for employer-paid short-term disability benefits Part-time staff are eligible for employer-paid short-term disability benefits Specific positions are eligible for employer-paid short-term disability benefits Please list positions in text box.	S
	Other. Please explain.	
	6c. How many full-time staff are eligible for employer-paid short-term disability benefits?	
	6d. What percentage of short-term disability benefits for full-time staff are paid by the employer?	
	6e. How many part-time staff are eligible for employer-paid short-term disability benefits?	
(6f. What percentage of short-term disability benefits for part-time staff are paid by the employer?	

7.	Employer-paid long-term disability 7a. Are any staff eligible for employer-paid long-term disability benefits?
	Yes
	No
	If no skip to question 8.
	7b. How is eligibility for employer-paid long-term disability benefits determined? Select all that apply. Full-time staff are eligible for employer-paid long-term disability benefits Part-time staff are eligible for employer-paid long-term disability benefits Specific positions are eligible for employer-paid long-term disability benefits Please list positions in text box. Other. Other. Please explain.
	7c. How many full-time staff are eligible for employer-paid long-term disability
	benefits?
	7d What a record as a file on town disability be reality for full times at affine a said by the
	7d. What percentage of long-term disability benefits for full-time staff are paid by the employer?
	7e. How many part-time staff are eligible for employer-paid long-term disability benefits?
	7f. What percentage of long-term disability benefits for part-time staff are paid by the employer?

Does the Library and/or its municipality pay into Vermont's unemployment trust	t
Yes	
No	
I don't know	
What other types of benefits may be available to Library staff.	
II f	NoI don't know Other paid benefits or stipends What other types of benefits may be available to Library staff. Select all that apply. Tuition remission Textbook reimbursement Financial support for conference/workshop attendance Eased access to life, pet, or disability insurance Access to technology for personal use Technology stipend (for hardware, software, or bandwidth) Free beverages and snacksOther.